



Board of Governors of the City of London School for Girls

Date: FRIDAY, 10 DECEMBER 2021

Time: 11.00 am

Venue: COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

Members:

Nicholas Bensted-Smith (Chairman)	Deputy Richard Regan
Peter Bennett (Deputy Chairman)	Professor Anna Sapir Abulafia (External Member)
Rehana Ameer	
Randall Anderson	Del Cooke (External Member)
Mark Bostock	Dr. Stephanie Ellington (External Member)
Mary Durcan	Mark James (External Member)
Alderman Prem Goyal	Elizabeth Phillips (External Member)
Alderman Robert Howard	Tim Levene (Ex-Officio Member)
Shravan Joshi	Deputy Philip Woodhouse (Ex-Officio Member)
Dhruv Patel	

Enquiries: Kerry Nicholls
kerry.nicholls@cityoflondon.gov.uk

Next Meeting Date: 10.00am, Friday 11 February 2022.

Accessing the virtual public meeting

Members of the public can observe this virtual public meeting at the below link:

<https://youtu.be/81axSHAFc9k>

A recording of the public meeting will be available via the above link following the end of the public meeting for up to one municipal year. Please note: Online meeting recordings do not constitute the formal minutes of the meeting; minutes are written and are available on the City of London Corporation's website. Recordings may be edited, at the discretion of the proper officer, to remove any inappropriate material.

John Barradell
Town Clerk and Chief Executive

AGENDA

Part 1 - Public Agenda

1. APOLOGIES

2. MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA

3. MINUTES

To agree the public minutes and non-public summary of the meeting held on 14 October 2021.

For Decision
(Pages 7 - 12)

4. PUBLIC OUTSTANDING ACTIONS

Report of the Town Clerk.

For Information
(Pages 13 - 14)

5. SUB-COMMITTEE MINUTES

a) Draft Minutes of the Bursary Committee meeting held on 25 November 2021

To receive the draft minutes and non-public summary of the Bursary Committee meeting held on 25 November 2021.

b) Draft Minutes of the Finance and Estates Committee meeting held on 10 November 2021

To receive the draft minutes and non-public summary of the Finance and Estates Committee meeting held on 10 November 2021.

c) Draft Minutes of the Governance Committee meeting held on 10 November 2021

To receive the draft minutes and non-public summary of the Governance Committee meeting held on 10 November 2021.

For Information
(Pages 15 - 22)

6. REPORT OF THE HEADMISTRESS

Report of the Headmistress of the City of London School for Girls.

For Information
(Pages 23 - 26)

7. **POLICIES FOR APPROVAL**

Report of the Headmistress of the City of London School for Girls.

For Decision
(Pages 27 - 98)

8. **CITY JUNIOR SCHOOL GOVERNANCE STRUCTURE**

Joint report of the Headmistress of the City of London School for Girls and the Head of the City of London School.

For Decision
(Pages 99 - 108)

9. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**

10. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

11. **EXCLUSION OF THE PUBLIC**

MOTION - That under Section 100A(4) of the Local Government Act 1972, the public be excluded from the meeting for the following items of business on the grounds that they involve the likely disclosure of exempt information as defined in Part I of Schedule 12A of the Local Government Act.

For Decision

Part 2 - Non-Public Agenda

12. **NON-PUBLIC MINUTES**

To agree the non-public minutes of the meeting held on 14 October 2021.

For Decision
(Pages 109 - 116)

13. **NON-PUBLIC OUTSTANDING ACTIONS**

Report of the Town Clerk.

For Information
(Pages 117 - 118)

14. **NON-PUBLIC SUB-COMMITTEE MINUTES**

- a) Draft Non-Public Minutes of the Bursary Committee meeting held on 25 November 2021

To receive the draft non-public minutes of the Bursary Committee meeting held on 25 November 2021.

- b) Draft Non-Public Minutes of the Finance and Estates Committee meeting held on 10 November 2021
- To receive the draft non-public minutes of the Finance and Estates Committee meeting held on 10 November 2021.
- c) Draft Non-Public Note of the Informal Joint Meeting of the Finance and Estates Committees of the City of London School and the City of London School for Girls held on 23 November 2021
- To receive the draft non-public note of the informal joint meeting of the Finance and Estates Committees of the City of London School and the City of London School for Girls held on 23 November 2021
- d) Draft Non-Public Minutes of the Governance Committee meeting held on 10 November 2021
- To receive the draft non-public minutes of the Governance Committee meeting held on 10 November 2021.
- e) Draft Non-Public Minutes of the Academic Working Party meeting held on 15 November 2021
- To receive the draft non-public minutes of the Academic Working Party meeting held on 15 November 2021.

For Information
(Pages 119 - 142)

15. **PROPOSED 2022/23 REVENUE BUDGET**

Joint report of the Chamberlain and the Bursar of the City of London School for Girls.

For Decision
(Pages 143 - 168)

16. **REPAIRS, MAINTENANCE & IMPROVEMENTS FUND 2022/23 AND 20-YEAR PLAN OF WORKS**

Joint report of the Chamberlain, the City Surveyor and the Bursar of the City of London School for Girls.

For Decision
(Pages 169 - 176)

17. **PROPOSED 2022/23 REVENUE BUDGET FOR CITY JUNIOR SCHOOL AND PROPOSED TUITION FEE FROM OPENING IN SEPTEMBER 2022**

Joint Report of the Chamberlain and the Bursar of City Junior School.

For Decision
(Pages 177 - 194)

18. **TOM AND GOVERNANCE REVIEW: COL INDEPENDENT SCHOOLS**
Joint report of the Headmistress of the City of London School for Girls, Head of the City of London School, Headmaster of the City of London Freeman's School and Town Clerk & Chief Executive.
For Decision
(Pages 195 - 210)
19. **CLSG ESTATES UPDATE**
Report of the Headmistress of the City of London School for Girls.
For Decision
(Pages 211 - 226)
20. **REPORT OF THE HEADMISTRESS**
Report of the Headmistress of the City of London School for Girls.
For Decision
(Pages 227 - 236)
21. **HEAD'S REPORT ON CITY JUNIOR SCHOOL**
Report of the Head of the City Junior School.
For Information
(Pages 237 - 242)
22. **REGULAR UPDATE ON THE SCHOOL'S RISK REGISTER**
Report of the Headmistress of the City of London School for Girls.
For Information
(Pages 243 - 260)
23. **CLSG GOVERNOR SKILLS AUDIT AUTUMN 2021 AND GOVERNANCE UPDATE**
Report of the Town Clerk.
For Information
(Pages 261 - 270)
24. **REPORT OF ACTION TAKEN BETWEEN MEETINGS**
Report of the Town Clerk.
For Information
(Pages 271 - 272)

25. **NON-PUBLIC QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
26. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT AND WHICH THE BOARD AGREES SHOULD BE CONSIDERED WHILST THE PUBLIC ARE EXCLUDED**

Part 3 - Confidential Agenda - Circulated Separately

27. **CONFIDENTIAL MINUTES**

To agree the confidential minutes of the meeting held on 14 October 2021.

For Decision

28. **CONFIDENTIAL OUTSTANDING ACTIONS**

Report of the Town Clerk.

For Information

29. **TOM REVIEW**

Report of the Bursar of the City Junior School.

For Information